

COUNCIL REPORT

Date: 30 December 2021
File: 2.10.3 .1
To: Mayor and Council
From: Warren Waycheshen, CAO
Re: 2022 Budget Deliberations (Second Report)



Recommendations:

Action: That Council provides input on the 2022 capital items.

Motion: To be determined through discussion and the options below.

BACKGROUND:

Operating Revenue and Expenses (Appendix A):

Community group's operational grants: Community groups presented their budgets 22 November 2021 and the amounts were referred to the budget. In addition Council waived the Tamitik Status of Women / BC Housing mixed-housing project building permit fees of \$87,000 on 20 December 2021 (the amount is included on the attached Appendix B but does not require approval). All other grants are included on Appendix B for consideration. Some groups kept the 2022 requests to a 2% increase over 2021, and some requested larger increases. If needed, Council may direct staff to provide additional information on any of the requests. Four groups made new grant requests that were referred to the budget and are included on Appendix B: \$20,000 for the Public Art Alliance, \$30,778 for an upgraded fire monitoring system at Kiwanis Village, \$9,000 from the Heritage Group, and \$250,000 from the Mt. Elizabeth Cycling Association (MECA) for trail development (they are requesting \$250,000 annually for three years, and then maintenance funding of \$30,000 annually).

Two operational grant requests, \$90,000 for the Healthy Babies Program through the Kitimat Community Development Centre (CDC) and \$35,446 for the Community Rental Subsidy Program through the Kitimat Community Services Society (KCSS), were approved for previous funding (at lower amounts) through the Community Resiliency Fund (CRF). The CRF was established in 2020 with a one-time \$500,000 cash infusion to fund community groups with COVID initiatives. Approximately \$25,000 remains in the CRF that is assigned for the use of Salon A in Douglas Place as a day use area. Therefore, if the CDC and KCSS grant requests are to be considered, they will be funded from the current year's revenues.

Once discussion is complete the following are provided for consideration:

1. If Council wishes to approve the grants as presented in the report, which includes some groups at higher than a 2% increase, the four new grant requests and the CDC and KCSS grants, the following is provided for consideration:

THAT the 2022 operating grants to community groups, as listed in Appendix B, be approved. AND THAT grants be approved for (\$20,000 or TBD) to the Kitimat Public Art Alliance for the creation of a mural, (\$30,778 or TBD) for an upgraded fire monitoring system at Kiwanis Village, (\$9,000 or TBD) to the Kitimat Heritage Group for a sculpture, (\$250,000 or TBD) to the Mount Elizabeth Cycling Association (MECA) for trail development, (\$90,000 or TBD) to the Kitimat Community Development Centre for the Healthy Babies Program, and (\$35,446 or TBD) to the Kitimat Community Services Society for the Community Rental Subsidy Program.

2. If Council wishes to explore increasing grants to existing groups by 2%, the following is provided for consideration:

THAT all 2022 operating grants to community groups be brought back to Council with a 2% increase from the 2021 amounts for consideration.

3. Any grant requests may be further discussed by Council. Staff can provide wording for motions depending on the direction.
4. Another option as decided by Council.

The Museum, Library and Mt. Elizabeth Theatre capital grants are included in the Capital spreadsheet for consideration (Appendix C).

Increases to the operational expenses are:

- A. \$87,000 for waiving of building permit fees for the BC Housing / Tamitik Status of Women project.
- B. \$30,000 increase for the CDC grant request of \$90,000 for the Healthy Babies Program as the previous budget presentation only had the request at \$60,000.
- C. As buses are not expected to be operating for at least the first half of the ski season, at the 13 December 2021 meeting Council resolved to provide an operational grant to My Mountain Coop and Snow Valley Nordic Ski Club in an amount to be determined through budget deliberations. Grants of up to \$15,000 can be accommodated in existing operational budgets as this amount is included currently for busing.

At this time the second page of Appendix A indicates the budget is at a \$54,000 deficit.

2022 Capital Budget Items: On 14 December 2021 the staff-proposed and carryover projects were reviewed, with the Alternate Project Initiatives (i.e. "below the line") and overall capital list planned for further discussion on 4 January 2022.

With the capital spreadsheets (Appendix C), staff have proposed projects; however, it is Council's decision on the capital items to be completed in 2022 and the staff list is respectfully submitted for discussion purposes (Alternative Project Initiatives are included after the projects that have been proposed and are not included in the budget). As presented, the capital budget items are funded from reserves, and grants, with nothing from current year revenues (the 2017 to 2021 five-year average was \$2,198,359.)

As presented, the capital has a shortfall of \$996,001 as there are items being proposed that do not have existing funding sources (such as a reserve) and, depending on the discussion and Council's preferences, options will be provided, including increased use of reserves and surplus, and/or increasing/reducing revenues and expenses.

Changes from previous Capital Budget report (December 5, 2021 sheet):

1. Beautification Improvements Revitalization Incentive Grant \$20,000 removed from budget (line 100 of Dec 5 spread sheet):
This was originally included as a capital project request, but is proposed for removal as the item's objective can be incorporated into the existing programs funded through the operating budgets and, in part, from the Northern Development Initiative Trust.
2. High Value Commercial Façade Improvement Revitalization Grant \$100,000 removed from budget (line 102 of Dec 5 sheet):
This item is a strategic priority, and will be established as a revitalization tax exemption bylaw and included with operating budgets in 2023 or later when the bylaw takes effect; therefore; it is removed from the 2022 capital budget.

During the meeting Council may make motions to remove, amend or approve individual items from the Capital Items Proposed or Alternative Project Initiatives. As the capital is heavily-subscribed and funding options are limited, if any Alternate Project Initiatives (i.e. "below the line") will be put forward please be prepared to consider removing some of the proposed capital projects from the list.

1. If Council is comfortable with the progress, an option is to direct staff to report back with items that are time-sensitive. If that is the direction the following is provided for consideration: **THAT staff report back with a list of time-sensitive capital projects for 2022 budget early approval.**
2. If additional discussion is required to establish the capital project list and items for early approval, this item will be returned to a meeting later in January.

Proposed Next Steps: If Council is comfortable with the changes in revenues/expenses, and providing direction on the grants and capital projects, staff will bring a report for consideration to tentatively approve the revenues/expenses, subject to the adoption of the five-year financial plan and property tax bylaws.

Budget Implications: Establishing the 2022 municipal budget.

"DR"

Director of Finance
Initials

Council Initiative:

Establishing the 2022 municipal budget and five-year financial plan.

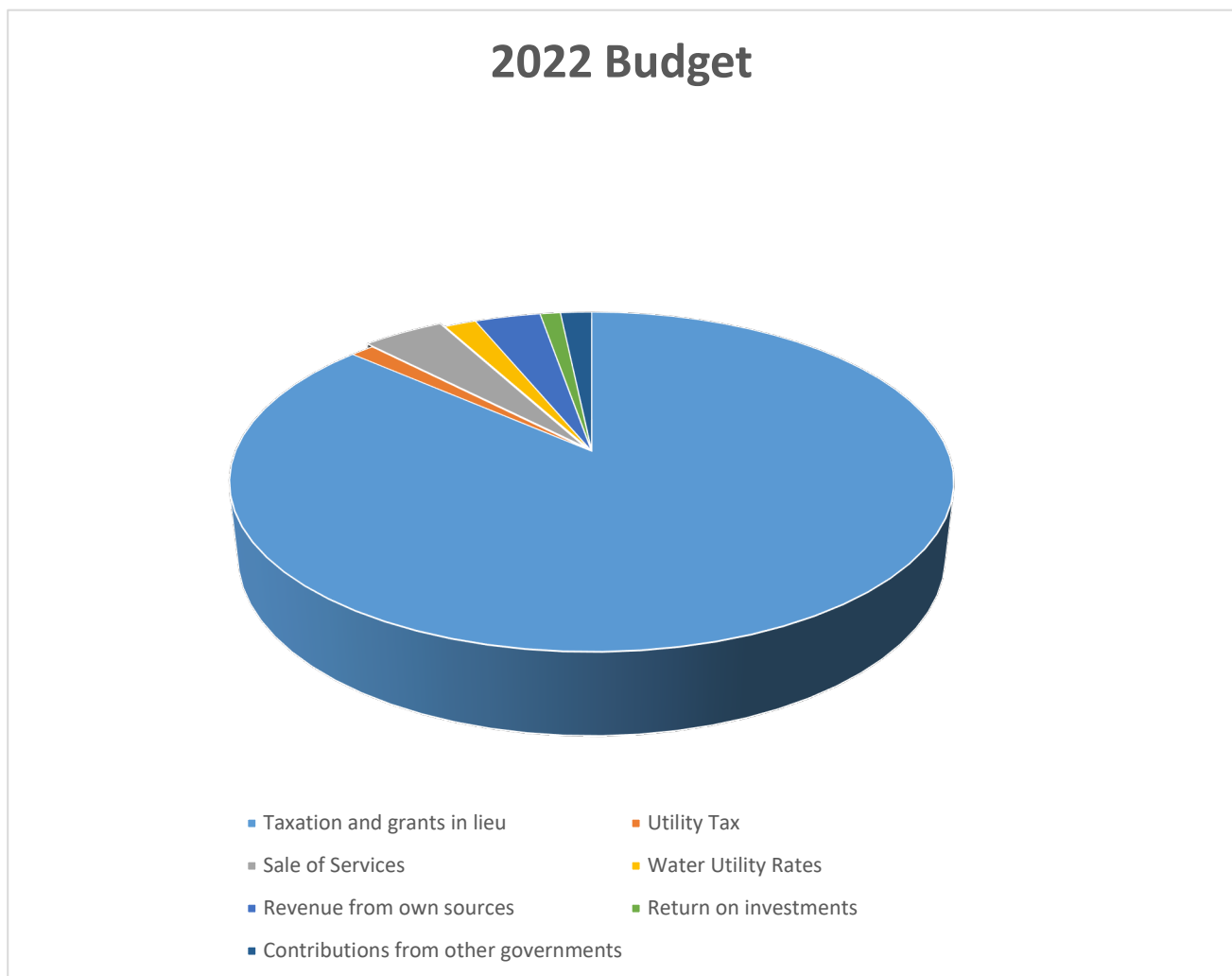
"Warren Waycheshen"

Submitted by:
Warren Waycheshen, CAO

Attachments:

| | |
|-------------|---|
| Appendix A: | Revenues and General Operating Expenses |
| Appendix B: | Grants |
| Appendix C: | 2022 Capital Budget |

| | 2021 Budget | 2022 Budget | \$ Change | % Change |
|---|------------------------|------------------------|------------------|-----------------|
| Revenue | | | | |
| Taxation and grants in lieu | 30,345,512 | 32,902,593 | 2,557,080 | 8.4% |
| Utility Tax | 448,061 | 483,586 | 35,525 | 7.9% |
| Sale of Services | 1,435,225 | 1,654,484 | 219,259 | 15.3% |
| Water Utility Rates | 642,074 | 642,074 | - | 0.0% |
| Revenue from own sources | 1,816,690 | 1,327,005 | (489,685) | -27.0% |
| Return on investments | 361,000 | 411,000 | 50,000 | 13.9% |
| Contributions from other governments | 1,762,633 | 629,633 | (1,133,000) | -64.3% |
| Total Revenue | 36,811,195 | 38,050,374 | 1,239,180 | 3.4% |



| | 2021 Budget | 2022 Budget | \$ Change | % Change |
|---|------------------------|------------------------|------------------|-----------------|
| GENERAL OPERATING EXPENSES | | | | |
| General Government | 6,408,177 | 7,282,615 | 874,438 | 13.6% |
| Council | 404,540 | 398,649 | (5,891) | -1.5% |
| Administration | 618,193 | 618,370 | 177 | 0.0% |
| Corporate Services | 1,432,219 | 1,575,155 | 142,936 | 10.0% |
| Finance, Purchasing, Stores | 1,601,922 | 1,634,428 | 32,506 | 2.0% |
| Information Technology | 484,305 | 597,830 | 113,525 | 23.4% |
| Grants | 1,866,998 | 2,458,183 | 591,185 | 31.7% |
| Protective Services | 7,885,436 | 8,809,896 | 924,460 | 11.7% |
| RCMP | 3,030,762 | 3,335,344 | 304,583 | 10.0% |
| Fire Department | 4,068,592 | 4,675,778 | 607,186 | 14.9% |
| Building/Bylaw | 532,340 | 540,000 | 7,660 | 1.4% |
| Animal Control | 253,742 | 258,774 | 5,032 | 2.0% |
| Public Works | 9,301,852 | 9,167,211 | (134,641) | -1.4% |
| PWY - Roads and Streetlights | 5,197,000 | 4,936,692 | (260,308) | -5.0% |
| Public Transport | 762,952 | 843,124 | 80,172 | 10.5% |
| Traffic lights, signs, bridges | 140,000 | 205,000 | 65,000 | 46.4% |
| Building | 574,000 | 623,645 | 49,645 | 8.6% |
| Landscaping & Grass Management | 383,750 | 385,000 | 1,250 | 0.3% |
| Sewer Operations | 586,500 | 583,250 | (3,250) | -0.6% |
| Water Operations | 1,517,250 | 1,407,500 | (109,750) | -7.2% |
| Cemetery Operations | 140,400 | 183,000 | 42,600 | 30.3% |
| Engineering | 2,401,016 | 2,939,770 | 538,754 | 22.4% |
| Engineering | 1,118,700 | 1,244,500 | 125,800 | 11.2% |
| Landfill / Residential Refuse Collection | 1,282,316 | 1,695,270 | 412,954 | 32.2% |
| Community Planning & Development | 667,975 | 841,109 | 173,134 | 25.9% |
| Economic Development | 795,947 | 810,691 | 14,744 | 1.9% |
| Economic Development | 653,300 | 663,765 | 10,465 | 1.6% |
| Chamber of Commerce | 142,647 | 146,926 | 4,279 | 3.0% |
| Recreation and Cultural Services | 6,972,007 | 6,930,540 | (41,467) | -0.6% |
| Recreation Facilities & Parks | 6,273,965 | 6,238,160 | (35,805) | -0.6% |
| Kitimat Youth Centre | 134,158 | 135,398 | 1,240 | 0.9% |
| Gardening | 351,384 | 363,482 | 12,098 | 3.4% |
| Community Promotion | 212,500 | 193,500 | (19,000) | -8.9% |
| Transfer to Reserves | 1,214,481 | 1,322,542 | 108,061 | 8.9% |
| Total Expenses | 35,646,891 | 38,104,374 | 2,457,483 | 6.9% |

-54,000 Currently to Capital Budget

| | B | D | E | F | G | H | I | J | K |
|----|---|------------------------|------------------------|------------------------|------------------------|-------------------------|------------------------|-----------------------|----------------------|
| 1 | DISTRICT OF KITIMAT | | | | | | | | |
| 2 | GRANTS | | | | | | | | |
| 3 | 2018-2022 | | | | | | | | |
| 5 | | 2018 Actual | 2019 Actual | 2020 Actual | 2021 Actual | 2022 Request | \$ Increase | % Increase | NOTES |
| 6 | GRANTS | | | | | | | | |
| 8 | LIBRARY GRANT | 586,675 | 599,396 | 609,200 | 619,060 | 629,300 | 10,240 | 2.0% | 111,600 Building |
| 9 | THEATRE GRANT | 65,200 | 87,800 | 88,500 | 89,500 | 90,500 | 1,000 | 1.1% | |
| 10 | MET CAPITAL GRANT | 28,000 | 57,000 | 59,000 | 79,000 | 63,000 | (16,000) | -20.3% | Live Stream in 2021 |
| 11 | MUSEUM GRANT | 333,343 | 345,637 | 355,052 | 361,517 | 375,354 | 13,837 | 4.2% | 31,800 Building |
| 12 | MUSEUM ADDITIONAL REQUEST | | | | 7,101 | - | (7,101) | | |
| 13 | KITIMAT ARTS FOR YOUTH | 10,200 | 12,000 | 12,240 | 12,485 | 12,735 | 250 | 2.0% | |
| 14 | KUTE RECYCLING PROGRAM | 148,758 | 196,758 | 196,758 | 196,758 | 300,000 | 103,242 | 52.5% | |
| 15 | KUTE ADDITIONAL REQUEST | | | | 50,000 | - | (50,000) | | |
| 16 | TAMITIK STATUS OF WOMEN | 10,000 | 35,350 | 30,000 | 30,600 | 132,000 | 101,400 | 331.4% | includes \$87,000 BP |
| 17 | KITIMAT COMMUNITY DEVELOPMENT CENTRE | 26,877 | 50,000 | 50,000 | 81,000 | 142,020 | 61,020 | 75.3% | |
| 18 | KIMAT COMMUNITY SERVICES SOCIETY | | | 30,000 | 30,000 | 35,446 | 5,446 | 18.2% | |
| 19 | VICTIM WITNESS PROGRAM GRANT | | 38,750 | 31,400 | 43,330 | 44,000 | 670 | 1.5% | |
| 20 | KHAG | | 15,000 | 10,000 | 15,000 | 15,300 | 300 | 2.0% | |
| 21 | KITIMAT SENIOR CITIZENS ASSOCIATION-PROGR | 18,216 | 25,300 | 33,000 | 33,660 | 33,600 | (60) | -0.2% | |
| 22 | KITIMAT ECONOMIC DEVELOPMENT ASSOCIATION | - | - | 3,500 | | | - | | |
| 23 | KITIMAT PUBLIC ART ALLIANCE | | | | | 20,000 | 20,000 | | |
| 24 | AIRPARK | 6,000 | 10,000 | 10,000 | 10,200 | 10,400 | 200 | 2.0% | |
| 25 | AIRPARK ADDITIONAL REQUEST | | | | 3,695 | - | (3,695) | | |
| 26 | SNOWFLAKE COMMUNITY FAIRGROUNDS | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | - | 0.0% | |
| 27 | SEARCH AND RESCUE | - | - | | | | - | | |
| 28 | KITAMAAT BASKETBALL TOURNAMENT | 5,000 | 5,000 | 5,000 | 5,000 | | (5,000) | -100.0% | |
| 29 | KIWANIS - DELTA KING | | | | | 30,778 | 30,778 | | |
| 30 | KITIMAT HERITAGE GROUP | | | | 1,923 | 9,000 | 7,077 | 368.0% | |
| 31 | KITIMAT AIRSHED GROUP | | | | 10,000 | 20,000 | 10,000 | 100.0% | |
| 32 | KITIMAT VALLEY NATURALISTS | - | - | | | | - | | |
| 33 | MOUNT ELIZABETH CYCLE ASSOCIATION | | | | | 250,000 | 250,000 | | Year 1 of 3 |
| 34 | KITIMAT SNOWMOBILE/HIKER CLUB | | 25,000 | | | | - | | |
| 35 | SHAMES | 25,000 | 25,000 | 10,000 | 10,000 | | (10,000) | | |
| 36 | NW PHOTO FEST | 5,000 | 500 | | | | - | | |
| 38 | SUBTOTAL | 1,271,269 | 1,531,491 | 1,536,650 | 1,692,829 | 2,153,433 | 460,604 | 27.2% | |
| 40 | OTHER GRANTS TO BE CONSIDERED THROUGH THE BUDGET PROCESS AND THROUGH AGREEMENTS (I.E. HCGWC) | | | | | | | | |
| 41 | GRANTS TO COMMUNITY ORGANIZATIONS | 82,636 | 49,630 | 133,476 | 87,000 | 59,250 | (27,750) | -31.9% | small travel grants |
| 42 | CANADA DAY CONCERT | 25,000 | 25,000 | | | | - | | Now in Ops Budget |
| 43 | HIRSCH CREEK GOLF & WINTER CLUB | 185,000 | 185,000 | 185,000 | 185,000 | 185,000 | - | 0.0% | |
| 44 | SOCCER CLUB | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | - | 0.0% | |
| 45 | STUDENT EMPLOYMENT GRANTS | 25,000 | 25,000 | 25,000 | 25,000 | 25,500 | 500 | 2.0% | |
| 46 | FESTIVALS KITIMAT SUMMER STUDENT | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | - | 0.0% | |
| 47 | SUBTOTAL | 352,636 | 319,630 | 378,476 | 332,000 | 304,750 | (27,250) | | |
| 48 | TOTAL GRANTS | 1,623,905 | 1,851,121 | 1,915,126 | 2,024,829 | 2,458,183 | 433,354 | 21.4% | |

| D | F | G | H | I | J | K | L | M | N | O | P |
|----|---------------|--|---------|------------------|------------------|------------------|------------|------------------|--------|----------------|------------------|
| 1 | \$ 27,338,806 | Bridge | | | December 5, 2021 | | | | | | |
| 2 | \$ 3,518,941 | Approved | | | | | | | | | |
| 3 | \$ 4,399,389 | Carryover with Revised \$'s | | | | | | | | | |
| 4 | \$ 7,684,053 | Carrvover | FIRST | 2022 | REVENUE | | | | | Updated Nov 9 | ORIGINAL |
| 5 | \$ 4,058,500 | New 2022 | YEAR IN | | | Reserve | Grant/Loan | Capital Plan | WO | Spent/Fcast in | |
| 6 | Page | | BUDGET | REQUEST | FUND | | | | | Prior Yrs | REQUEST |
| 7 | | | | | | | | | | | |
| 8 | | ITEMS PROPOSED | | | | | | | | | |
| 9 | | | | | | | | | | | |
| 10 | | FIRE DEPARTMENT | | | | | | | | | |
| 11 | 1 | FIRE - Radio Communications Coverage up-grade | 2019 | 661,318 | 0 | 661,318 | 0 1 | 661,318 | 912011 | 48,682 | 800,000 |
| 12 | | FIRE - Training Ground Burn Building Replacement | 2021 | 488,419 | | 488,419 | 0 0 | 0 | 924007 | 111,581 | 581,451 |
| 13 | 3 | FIRE - Municipal Building Replacement (Feasibility/Plan | 2021 | 100,000 | 0 | 100,000 | 0 0 | 0 | 622009 | - | 100,000 |
| 14 | 5 | FIRE - Detailed Design for Public Safety Building Replac | 2022 | 562,500 | 0 | 562,500 | 0 | 0 | | | 562,500 |
| 15 | 7 | FIRE - Women's Washroom Renovation | 2022 | 50,000 | 50,000 | | 0 | 0 | | | 50,000 |
| 16 | 9 | FIRE - Multi-Purpose Response Vehicle | 2022 | 500,000 | 0 | 500,000 | 0 1 | 500,000 | | | 500,000 |
| 17 | 11 | FIRE - Signal Upgrades | 2021 | 50,000 | 50,000 | | | | | | 50,000 |
| 18 | 14 | FIRE - Fire Chief Truck | 2022 | 90,000 | 0 | 90,000 | 0 1 | 90,000 | | | 90,000 |
| 20 | | Total Fire Department | | 2,502,237 | 100,000 | 2,402,237 | 0 | 1,251,318 | | 160,263 | 2,733,951 |
| 22 | | RCMP DETACHMENT | | | | | | | | | |
| 23 | 16 | RCMP - Replace Boilers | 2022 | 60,000 | 60,000 | 0 | 0 | 0 | | | 60,000 |
| 25 | | Total RCMP | | 60,000 | 60,000 | 0 | 0 | 0 | | 0 | 60,000 |
| 28 | | MUSEUM & LIBRARY | | | | | | | | | |
| 29 | No Sheet | MUS - 2 Air Conditioners | 2019 | 2,500 | 0 | 2,500 | 0 | 0 | 621052 | | 2,500 |
| 30 | No Sheet | MUS - Anderson Farm Implementation Treatment | 2020 | 3,000 | 0 | 3,000 | 0 | 0 | 621065 | 1,923 | 3,000 |
| 31 | No Sheet | MUS - Showcases (2) | 2021 | 4,000 | 0 | 4,000 | 0 | 0 | 621082 | - | 4,000 |
| 32 | 18 | MUS - HVAC Replacement | 2022 | 40,000 | 40,000 | 0 | 0 | 0 | | | 40,000 |
| 33 | No Sheet | LIB - Front Entrance Improvements | 2019 | 12,000 | 0 | 12,000 | 0 0 | 0 | 621054 | - | 12,000 |
| 34 | No Sheet | MET - Capital Grant | 2022 | 63,000 | 63,000 | 0 | 0 | 0 | 81205 | | 63,000 |
| 36 | | Total Museum, Library & MET | | 124,500 | 103,000 | 21,500 | 0 | 0 | | 1,923 | 124,500 |
| 38 | | GENERAL GOVERNMENT | | | | | | | | | |
| 39 | 20 | GG - Information Systems Network Infrastructure | 2020 | 301,021 | | 301,021 | 1 | 301,021 | 912014 | 4,479 | 125,000 |
| 40 | 22 | GG - Asset Management Policy Development | 2022 | 60,000 | 30,000 | 0 | 30,000 | 0 | | | 60,000 |
| 42 | | Total General Government | | 361,021 | 30,000 | 301,021 | | 301,021 | | 4,479 | 185,000 |
| 44 | | LEISURE SERVICES DEPARTMENT | | | | | | | | | |
| 45 | | | | | | | | | | | |
| 46 | | RIVERLODGE | | | | | | | | | |
| 47 | 25 | R/L - Heater Replacement (Yr 1 of 2) | 2021 | 56,000 | 56,000 | 0 | 0 0 | 0 | | | 112,000 |
| 48 | | | | | | | | | | | |
| 50 | | TAMITIK ARENA | | | | | | | | | |
| 51 | | TAM - Arena Stand Railing (PWD Recommendation) | 2021 | 24,000 | | 24,000 | 0 0 | 0 | 627092 | 6,000 | 30,000 |
| 52 | 27 | TAM - Staff Room Conversion | 2020 | 75,000 | 0 | 75,000 | 0 0 | 0 | 627093 | | 75,000 |
| 53 | 29 | TAM - Compressor Room and MCC Replacement | 2021 | 250,000 | 0 | 250,000 | 0 0 | 0 | 971513 | | 250,000 |
| 54 | 31 | TAM - Glycol Heat Exchanger | 2022 | 25,000 | 25,000 | 0 | 0 0 | 0 | | | 25,000 |
| 56 | | TAMITIK POOL | | | | | | | | | |
| 57 | 33 | POOL - Replacement of Air Handling Unit 7 (BAS) | 2020 | 137,733 | 0 | 137,733 | 0 0 | 0 | 627094 | 17,267 | 30,000 |
| 58 | 35 | POOL - Feasibility Study Update | 2022 | 100,000 | 0 | 100,000 | 0 | 0 | | | 50,000 |
| 60 | | KITIMAT ICE RINK | | | | | | | | | |
| 61 | 37 | KIR - Lintels, Design and Repair | 2020 | 29,750 | 0 | 29,750 | 0 0 | 0 | 627095 | 5,250 | 35,000 |
| 62 | 39 | KIR - Repainting of Exterior Concrete Walls | 2021 | 20,000 | 20,000 | 0 | 0 0 | 0 | | | 20,000 |
| 63 | 41 | KIR - Oil Separators | 2022 | 45,000 | 45,000 | 0 | 0 0 | 0 | | | 45,000 |
| 64 | 43 | KIR - Ammonia Alarm Tie in | 2022 | 13,000 | 13,000 | 0 | 0 0 | 0 | | | 13,000 |

| | D | F | G | H | I | J | K | L | M | N | O | P |
|-----|--------------|--|---------|-------------------|----------------------------|------------------|-------------------|-------------------|--------------|----------|-------------------|-------------------|
| 2 | \$ 3,518,941 | Approved | | | | | | | | | | |
| 3 | \$ 4,399,389 | Carryover with Revised \$'s | | | 2022 CAPITAL BUDGET | | | | | | | |
| 4 | \$ 7,684,053 | Carryover | FIRST | 2022 | REVENUE | | | | | | Updated Nov 9 | ORIGINAL |
| 5 | \$ 4,058,500 | New 2022 | YEAR IN | | | Reserve | Grant/Loan | | Capital Plan | WO | Spent/Fcast in | |
| 6 | Page | | BUDGET | REQUEST | FUND | | | | | | Prior Yrs | REQUEST |
| 69 | | OUTDOORS | | | | | | | | | | |
| 70 | No Sheet | OUT - Radley Park Expansion (12 Sites) - Completion | 2020 | 107,323 | 0 | 107,323 | 0 | 0 | 0 | 971914 | 640,879 | 80,000 |
| 72 | | Total Leisure Services | | 882,806 | 159,000 | 723,806 | 0 | 0 | 0 | 0 | 669,396 | 765,000 |
| 74 | | PLANNING DEPARTMENT | | | | | | | | | | |
| 75 | 45 | CPD - Community Engagement Manual | 2020 | 30,000 | 0 | 30,000 | 0 | 0 | 0 | 626032 | | 30,000 |
| 76 | 47 | CPD - Lower Parking Lot Detailed Design Plan | 2021 | 85,000 | 0 | 85,000 | 0 | 0 | 0 | 626035 | - | 85,000 |
| 77 | 49 | CPD - Nechako Centre Concept Plan | 2021 | 30,460 | 0 | 30,460 | 0 | 0 | 0 | 626039 | 16,540 | 25,000 |
| 78 | 51 | CPD - Lot 14 and Mountain View Square Concept Plan | 2021 | 45,000 | 0 | 45,000 | 0 | 0 | 0 | 626040 | | 47,000 |
| 80 | | Total Planning | | 190,460 | 0 | 190,460 | 0 | 0 | 0 | | 16,540 | 187,000 |
| 82 | | ENGINEERING/ OPERATIONS DEPARTMENT | | | | | | | | | | |
| 83 | | TRANSPORTATION AND OTHERS | | | | | | | | | | |
| 84 | 53 | ENG - Minette Bay West Construction - Phase 1 (C/O) | 2018 | 730,585 | 0 | 180,585 | 550,000 | 1 | 730,585 | 971908 | 419,415 | 800,000 |
| 85 | No Sheet | ENG - 24 Hour Daycare | 2020 | 3,244,441 | | 748,661 | 2,495,780 | 1 | 3,244,441 | 626034 | 132,918 | 2,564,280 |
| 86 | 56 | ENG - Walkways Reconstruction Program | 2021 | 101,609 | 0 | 101,609 | | 1 | 101,609 | 936010 | 188,391 | 500,000 |
| 87 | 58 | ENG - Quatsino Walkway - (Cranberry - Blueberry) | 2020 | 290,488 | 0 | 290,488 | | 1 | 290,488 | 936017 | 304,512 | 300,000 |
| 88 | 60 | ENG - Haisla Bridge Replacement | 2019 | 27,338,806 | | | 27,338,806 | 1 | 27,338,806 | 936701 | 16,151,168 | 55,000,000 |
| 89 | 62 | ENG - Engineering Design & Construction Specification | 2019 | 35,000 | 0 | 35,000 | | 0 | 0 | 623106 | | 35,000 |
| 90 | 64 | ENG - Flood Level Mapping | 2019 | 29,181 | 0 | 29,181 | | 0 | 0 | 623109 | 120,819 | 75,000 |
| 91 | 66 | ENG - Traffic Control Camera | 2016 | 187,719 | 0 | 40,005 | 147,714 | 0 | 0 | 623605 | 27,286 | 28,943 |
| 92 | | ENG - Street Reconstruction (Eagle & Farrow) | 2020 | 1,506,696 | 0 | 1,506,696 | | 1 | 1,506,696 | 936000 | 3,304 | 1,500,000 |
| 93 | No Sheet | ENG - Airpark Expansion 25% | 2020 | 274,500 | 0 | 274,500 | | 1 | 274,500 | 623116 | | 274,500 |
| 94 | 68 | ENG - Active Transportation Plan | 2020 | 21,118 | 0 | 21,118 | | 0 | 0 | 623124 | 16,383 | 75,000 |
| 95 | 70 | ENG - Flashing Crosswalks & Criteria - 2 instead of 4 fo | 2021 | 25,000 | 0 | 25,000 | | 0 | 0 | 623126 | | 50,000 |
| 96 | 72 | ENG - Walkways Reconstruction Program | 2022 | 550,000 | 0 | 550,000 | | 0 | 0 | 936010 | | 550,000 |
| 97 | 76 | ENG - Wakashan/Lahakas Intersection Improvements | 2022 | 150,000 | 0 | 0 | 150,000 | 0 | 0 | | | 150,000 |
| 98 | 77 | ENG - Smith St Slope Stability Investigation | 2022 | 250,000 | 0 | 250,000 | | 0 | 0 | | | 250,000 |
| 99 | 80 | EDO - Remove Kiwanis Clock after meeting with Heritag | 2021 | 5,000 | 0 | 5,000 | | 0 | 0 | 623123 | | 5,000 |
| 100 | 84 | EDO - Demolition of Vacant and Derelict Properties Rev | 2022 | 100,000 | 0 | 100,000 | | 0 | 0 | 623128 | | 300,000 |
| 101 | 88 | PWY - Fleet Replacement Program (Carryover) | 2021 | 310,000 | 0 | 310,000 | | 1 | 310,000 | Misc | 91,234 | 360,000 |
| 102 | 91 | PWY - Fleet Replacement Program | 2022 | 495,000 | 0 | 495,000 | | 1 | 495,000 | Misc | | 495,000 |
| 103 | 94 | PWY - Heavy Duty Truck Hoist | 2022 | 85,000 | 0 | 85,000 | | 1 | 85,000 | | | 85,000 |
| 105 | | | | 35,730,142 | 0 | 5,047,842 | 30,682,300 | 34,377,125 | | | 17,455,429 | 63,397,723 |
| 106 | | SEWER UTILITY | | | | | | | | | | |
| 107 | 96 | SEW - PCC Brushing | 2019 | 53,629 | 0 | 53,629 | | 0 | 0 | 624011 | 6,371 | 60,000 |
| 108 | 98 | SEW - Sewer Master Plan | 2019 | 42,818 | 0 | 42,818 | | 0 | 0 | 624015 | 2,183 | 15,000 |
| 109 | 100 | SEW - Storm Master Plan | 2022 | 100,000 | 0 | 100,000 | | 0 | 0 | | | 100,000 |
| 110 | 102 | SEW - Storm & Sanitary Sewer Relining (Neighbourhood | 2022 | 250,000 | 0 | 250,000 | | 0 | 0 | | | 250,000 |
| 111 | | | | 446,446 | 0 | 446,446 | 0 | 0 | 0 | | 8,554 | 425,000 |

| | D | F | G | H | I | J | K | L | M | N | O | P |
|-----|--------------|---|---------|-------------------|------------------------------------|-------------------|-----------------------------|-------------------|-------------------------|---------|-------------------|-------------------|
| 2 | \$ 3,518,941 | Approved | | | | | | | | | | |
| 3 | \$ 4,399,389 | Carryover with Revised \$'s | | | 2022 CAPITAL BUDGET | | | | | | | |
| 4 | \$ 7,684,053 | Carryover | FIRST | 2022 | REVENUE | | | | | | Updated Nov 9 | ORIGINAL |
| 5 | \$ 4,058,500 | New 2022 | YEAR IN | | | Reserve | Grant/Loan | | Capital Plan | WO | Spent/Fcast in | |
| 6 | Page | | BUDGET | REQUEST | FUND | | | | | | Prior Yrs | REQUEST |
| 112 | | BUILDINGS | | | | | | | | | | |
| 113 | 104 | BLD - Chamber of Commerce Roof | 2019 | 100,000 | 0 | 100,000 | 0 | 0 | 621058 | - | | 100,000 |
| 114 | 106 | BLD - Old Humane Society Roof | 2019 | 50,000 | 0 | 50,000 | 0 | 0 | 621059 | | | 50,000 |
| 115 | 108 | BLD - Courthouse HVAC | 2019 | 163,505 | 0 | 163,505 | 0 | 0 | 621060 | 16,495 | | 80,000 |
| 116 | 110 | BLD - Courthouse Plumbing Upgrade for Cells | 2022 | 5,000 | 5,000 | | 0 | | | | | 5,000 |
| 117 | 112 | BLD - PWY Water Bay Office Renos | 2020 | 25,000 | 5,000 | 20,000 | 0 | 0 | 621068 | - | | 10,000 |
| 118 | 114 | BLD - PWY Storage Needs Assessment | 2020 | 20,000 | 0 | 20,000 | 0 | 0 | 621075 | - | | 20,000 |
| 119 | 116 | BLD - PWY Women's Washroom | 2020 | 60,000 | 0 | 60,000 | 1 | 60,000 | 621070 | - | | 20,000 |
| 120 | 118 | BLD - PWY Mechanics Shop HVAC | 2022 | 105,000 | 105,000 | | 0 | 0 | | | | 105,000 |
| 121 | 120 | BLD - New Humane Society Septic Tank/Field - Design | 2022 | 10,000 | 10,000 | | 0 | 0 | | | | 10,000 |
| 123 | | | | 538,505 | 125,000 | 413,505 | 0 | 60,000 | | | 16,495 | 400,000 |
| 124 | | ENVIRONMENTAL / OTHER | | | | | | | | | | |
| 125 | 122 | ENV - Landfill Conformance Upgrade Plans & Improvem | 2020 | 328,653 | 50,000 | 278,653 | 0 | 0 | 623122 | 121,347 | | 200,000 |
| 126 | 124 | ENV - Waste management plan | 2020 | 166,794 | 50,000 | 116,794 | 0 | 0 | | | | 100,000 |
| 127 | 126 | ENV - Landfill Upgrade Construction | 2021 | 1,500,000 | 0 | 1,500,000 | 1 | 1,500,000 | 971916 | 63,381 | | 1,500,000 |
| 128 | 128 | ENV - Hazardous Material Collection | 2022 | 15,000 | 15,000 | 0 | 0 | 0 | | | | 30,000 |
| 131 | | | | 2,010,447 | 115,000 | 1,895,447 | 0 | 1,500,000 | | | 184,728 | 1,830,000 |
| 133 | | WATER UTILITY | | | | | | | | | | |
| 134 | 130 | WAT - Water System Upgrades (C/O) | 2018 | 3,836,124 | 0 | 1,230,111 | 2,606,013 | 0 | 603005 | 220,635 | | 8,000,000 |
| 135 | 132 | WAT - Water Main Piggging | 2019 | 66,999 | 0 | 66,999 | 0 | 0 | 624016 | 8,001 | | 75,000 |
| 136 | 134 | WAT - Service Centre Water Main Improvements Design | 2022 | 250,000 | 250,000 | 0 | 0 | 0 | | | | 250,000 |
| 138 | | | | 4,153,124 | 250,001 | 1,297,110 | 2,606,013 | 0 | | | 228,635 | 8,325,000 |
| 146 | | | | | | | | | | | | |
| 147 | | Total Engineering Services | | 42,878,665 | 490,001 | 9,100,351 | 33,288,313 | 35,937,125 | | | 17,341,508 | 71,013,443 |
| 149 | | TOTAL CAPITAL | | 46,999,689 | 942,001 | 12,739,375 | 33,318,313 | 37,489,464 | | | 18,746,442 | 78,433,174 |
| 150 | | ALLOWANCE FROM OPERATIONS- 2022 | | | (54,000) | | | | | | | |
| 151 | | | | | Funding Shortfall (996,001) | | | | | | | |
| 152 | | | | | | Funding Options | NPCG | | 188,383 | | | |
| 153 | | | | | | | Repurpose? | | 649,307 | | | |
| 154 | | | | | | | Can Community Building Fund | | 1,923,640 | | | |
| 155 | | | | | | | Surplus | | 4,021,624 | | | |
| 156 | | | | | | | Building Reserve | | 181,385 | | | |
| 157 | | | | | | | Debt | | 687,951 | | | |
| 158 | | | | | | | | | 7,652,290 | | | |
| 159 | | History of Budget Allocation to Capital: | 2013 | | 2,615,297 | | | | 6.27 | % | | |
| 160 | | | 2014 | | 2,367,445 | | | | Tax Increase to Balance | | | |
| 161 | | | 2015 | | 2,104,337 | | | | | | | |
| 162 | | | 2016 | | 1,994,309 | | | | | | | |
| 163 | | | 2017 | | 912,502 | | | | | | | |
| 164 | | | 2018 | | 2,416,046 | | | | | | | |
| 165 | | | 2019 | | 2,379,769 | | | | | | | |
| 166 | | | 2020 | | 2,172,791 | | | | | | | |
| 167 | | | 2021 | | 3,110,686 | 2,230,354 | average | | | | | |

| | D | F | G | H | I | J | K | L | M | N | O | P |
|-----|--------------|---|---------|-----------|----------------------------|---------|------------|---|--------------|--------|----------------|-----------|
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| 4 | \$ 7,684,053 | Carryover | FIRST | 2022 | REVENUE | | | | | | Updated Nov 9 | ORIGINAL |
| 5 | \$ 4,058,500 | New 2022 | YEAR IN | | | Reserve | Grant/Loan | | Capital Plan | WO | Spent/Fcast in | |
| 6 | Page | | BUDGET | REQUEST | FUND | | | | | | Prior Yrs | REQUEST |
| 168 | | Alternate Project Initiatives - Not in 2022 Budget | | | | | | | | | | |
| 169 | 136 | OUT - Heron Wading Pool Conversion | 2019 | 425,000 | 425,000 | 0 | 0 | 1 | 425,000 | | | 425,000 |
| 170 | 138 | OUT - Spray Park | 2022 | 350,000 | 350,000 | 0 | 0 | 1 | 350,000 | | | 350,000 |
| 171 | 140 | OUT - Dog Park in Whitesail or Nechako | 2022 | 150,000 | 150,000 | 0 | 0 | 0 | 0 | | | 150,000 |
| 172 | 142 | OUT - Centennial Park Light Up Program | 2022 | 15,000 | 15,000 | 0 | | | | | | 15,000 |
| 173 | 144 | FIRE - Heavy Rescue Shoring Equipment | 2021 | 120,000 | 120,000 | | | | | | | 120,000 |
| 174 | 146 | FIRE - Drone | 2021 | 30,000 | | 30,000 | | | | | | 30,000 |
| 175 | 148 | FIRE - UTV/ATV Response Vehicle | 2020 | 35,000 | 0 | 35,000 | | 1 | 35,000 | | | 35,000 |
| 176 | 150 | FIRE - Public Safety Building Structure Improvements & | 2022 | 750,000 | | | | | | | | |
| 177 | 152 | FIRE - Investigate and Repair Window Leaks | 2022 | 10,000 | 10,000 | | | 0 | 0 | | | 10,000 |
| 178 | 154 | FIRE - Training Prop Replacements | 2022 | 15,000 | 15,000 | 0 | 0 | 0 | 0 | | | 15,000 |
| 179 | 156 | MUS - Replace Cladding Design | 2022 | 25,000 | 25,000 | 0 | | 0 | 0 | | | 25,000 |
| 180 | 158 | MUS - Washroom Hot Water Tank Replacement | 2022 | 2,000 | 2,000 | 0 | | 0 | 0 | | | 2,000 |
| 181 | 159 | GG - Software review (i.e. Cityworks) | 2020 | 25,000 | 0 | 25,000 | 0 | 0 | 0 | 621071 | | 25,000 |
| 182 | No Sheet | GG - Alarm System Assessment (Scope) | 2020 | 80,000 | 80,000 | 0 | | | | | | 80,000 |
| 183 | 161 | R/L - Replace Flat Roofing (BAS) | 2021 | 1,500,000 | 1,500,000 | 0 | 0 | 1 | 1,500,000 | | | 1,002,045 |
| 184 | 163 | R/L - Upgrade Distribution of Power | 2020 | 80,000 | 80,000 | 0 | 0 | 0 | 0 | | | 50,000 |
| 185 | 165 | R/L - Tennis Court Lighting | 2019 | 38,500 | 38,500 | 0 | 0 | 0 | 0 | | | 20,000 |
| 186 | 167 | R/L - Replace Expansion Tank (BAS) | 2018 | 25,000 | 19,798 | 5,202 | 0 | 0 | 0 | 627074 | - | 10,000 |
| 187 | 169 | R/L - Bunkhouse Ramp Snow Melt Replacement | 2021 | 100,000 | 100,000 | 0 | 0 | 0 | 0 | | | 100,000 |
| 188 | 171 | LSD - AED Replacements | 2022 | 20,000 | 20,000 | 0 | 0 | 0 | 0 | | | 20,000 |
| 189 | 174 | TAM - Expansion Tank Replacement | 2019 | 16,500 | 16,500 | 0 | 0 | 0 | 0 | | | 7,428 |
| 190 | 176 | TAM - Arena Stand Lift (PWD Recommendation) | 2020 | 121,000 | 121,000 | 0 | 0 | 0 | 0 | | | 110,000 |
| 191 | 178 | TAM - Replace Dry Sprinkler System (BAS) | 2020 | 165,000 | 165,000 | 0 | 0 | 0 | 0 | | | 150,000 |
| 192 | 182 | TAM - Re-Waterproofing Foundational Wall | 2022 | 110,000 | 110,000 | 0 | 0 | 0 | 0 | | | 110,000 |
| 193 | 184 | TAM - Concourse LED Conversion | 2021 | 23,000 | 23,000 | 0 | 0 | 0 | 0 | | | 23,000 |
| 194 | 186 | POOL - Climbing Wall | 2019 | 40,000 | 40,000 | 0 | 0 | 0 | 0 | | | 35,000 |
| 195 | 190 | POOL - Steam Room | 2020 | 155,000 | 155,000 | 0 | 0 | 0 | 0 | | | 140,000 |
| 196 | 192 | POOL - AHU Sock Replacement | 2021 | 165,000 | 150,000 | | | | | | | 150,000 |
| 197 | 195 | POOL - Lighting Upgrade - LED Phase 2 (BAS) | 2020 | 280,000 | 280,000 | 0 | 0 | 0 | 0 | | | 300,000 |
| 198 | 199 | KIR - New Dasher Boards and Tempered Glass Shieldin | 2020 | 275,000 | 275,000 | 0 | 0 | 0 | 0 | | | 260,000 |
| 199 | 201 | KIR - Electrical Panels and MCC | 2019 | 260,000 | 260,000 | 0 | 0 | 1 | 260,000 | | | 250,000 |
| 200 | 203 | KIR - Repave back roadway | 2019 | 68,000 | 68,000 | 0 | 0 | 0 | 0 | | | 50,000 |
| 201 | 205 | KIR - Arena Flooring | 2020 | 77,000 | 77,000 | 0 | 0 | 0 | 0 | | | 70,000 |
| 202 | 207 | KIR - Painting Structural Elements | 2021 | 10,000 | 10,000 | 0 | 0 | 0 | 0 | | | 10,000 |
| 203 | 209 | GAR - Museum Court Yard - Raised Flower Beds | 2020 | 50,000 | 50,000 | 0 | 0 | 0 | 0 | | | 50,000 |
| 204 | 211 | OUT - New Digital Marquis Board | 2018 | 60,000 | 60,000 | 0 | 0 | 1 | 60,000 | | | 50,000 |
| 205 | 213 | OUT - Park - Wozney Street Park | 2019 | 246,400 | 190,000 | 56,400 | 0 | 1 | 246,400 | 971913 | 3,600 | 60,000 |
| 206 | 215 | OUT - Roy Wilcox Neighbourhood Park | 2019 | 290,000 | 290,000 | 0 | 0 | 1 | 290,000 | | | 200,000 |
| 207 | 217 | OUT - Lions Park Playground - Convert to Fully | 2020 | 185,000 | 185,000 | 0 | 0 | 0 | 0 | | | 175,000 |

| | D | F | G | H | I | J | K | L | M | N | O | P |
|-----|--------------|--|---------|-------------------|----------------------------|----------------|------------|------------------|--------------|----------------|------------------|-----------|
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| 4 | \$ 7,684,053 | Carryover | FIRST | 2022 | REVENUE | | | | | | Updated Nov 9 | ORIGINAL |
| 5 | \$ 4,058,500 | New 2022 | YEAR IN | | | Reserve | Grant/Loan | | Capital Plan | WO | Spent/Fcast in | |
| 6 | Page | | BUDGET | REQUEST | FUND | | | | | | Prior Yrs | REQUEST |
| 208 | 219 | OUT - Dog Park (Small Dog Area) | 2020 | 18,500 | 18,500 | 0 | 0 | 0 | 0 | | | 15,000 |
| 209 | 221 | OUT - Community Inter - Urban Forests | 2020 | 60,000 | 60,000 | 0 | 0 | 0 | 0 | | | 60,000 |
| 210 | 223 | OUT - Radley Park Expansion (15 Sites) - Phase 2 | 2020 | 1,250,000 | 1,250,000 | 0 | 0 | 0 | 0 | | | 1,150,513 |
| 211 | 225 | OUT - SK8 Park Hockey, Basketball & Tennis Court Reh | 2022 | 986,364 | 986,364 | 0 | 0 | 0 | 0 | | | 986,364 |
| 212 | 227 | OUT - Chilko Wading Pool Conversion | 2022 | 425,000 | 425,000 | 0 | 0 | 1 | 425,000 | | | 425,000 |
| 213 | 229 | OUT - Community Art Project (Year 1 of 3) | 2022 | 25,000 | 25,000 | 0 | 0 | 0 | 0 | | | 25,000 |
| 214 | 231 | OUT - Electronic Sign | 2022 | 150,000 | 150,000 | 0 | 0 | 1 | 150,000 | 971912 | | 120,000 |
| 215 | 233 | OUT - Bear Aware Program | 2022 | 32,000 | 32,000 | 0 | 0 | 0 | 0 | | - | 32,000 |
| 216 | 235 | OUT - Viewpoint Slope Improvements | 2022 | 25,000 | 25,000 | 0 | 0 | 0 | 0 | | | 25,000 |
| 217 | 237 | OUT - Radley Park Expansion (12 Sites) - Completion | 2020 | 500,000 | 500,000 | 0 | 0 | 0 | 0 | 971914 | 640,879 | 80,000 |
| 218 | 239 | ENG - Haisla Blvd New Walkway Phase 1 (Kingfisher - | 2020 | 750,000 | 750,000 | 0 | 0 | 1 | 750,000 | | | 750,000 |
| 219 | 241 | ENG - Engineering Equipment | 2018 | 50,000 | 50,000 | 0 | 0 | 0 | 0 | | | 50,000 |
| 220 | 243 | ENG - 5 Year Orthophoto Update | 2022 | 50,000 | 50,000 | 0 | 0 | 0 | 0 | | | 50,000 |
| 221 | 245 | CEEP - Bike Racks | 2022 | 40,000 | 40,000 | 0 | 0 | 0 | 0 | | | 40,000 |
| 222 | 247 | EDO - Clock Replacement Heritage | 2021 | 120,000 | 120,000 | | | | | | | 120,000 |
| 223 | 249 | EDO - City Centre Banner Enhancements | 2021 | 30,000 | 30,000 | | | | | | | 30,000 |
| 224 | 251 | PWY - Bulk DEF Tank | 2022 | 35,000 | 35,000 | 0 | 0 | 0 | 0 | | | 35,000 |
| 225 | 253 | SEW - Trestles Repair (Yr 1 of 2) | 2022 | 75,000 | 75,000 | | | 0 | 0 | 624014 | | 75,000 |
| 226 | 255 | SEW - Lift Stations Upgrade Program | 2022 | 50,000 | 50,000 | | | 0 | 0 | 624018 | | 200,000 |
| 227 | 257 | WAT - Pumphouse 3 decommission (C/O) | 2022 | 25,000 | 25,000 | | | 0 | | 624008 | - | 50,000 |
| 228 | 259 | CEM - Columbarium | 2021 | 40,000 | 40,000 | | | | | | | 40,000 |
| 229 | 261 | CEM - Cemetery Gate Upgrade | 2020 | 15,000 | 15,000 | 0 | | 1 | 15,000 | | | 15,000 |
| 230 | | Total Alternative Projects | | 10,054,264 | 9,167,662 | 121,602 | 0 | 3,731,400 | 0 | 644,479 | 7,968,350 | |

